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# Florida Sheriffs Youth Ranches, Inc.

Consolidated Financial Statements

For The Years Ended September 30, 2024 and 2023



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## REPORT OF INDEPENDENT AUDITOR

The Board of Directors  
Florida Sheriffs Youth Ranches, Inc.  
Live Oak, Florida

### ***Opinion***

We have audited the consolidated financial statements of Florida Sheriffs Youth Ranches, Inc. ("the Organization"), which consist of the consolidated statements of financial position as of September 30, 2024 and 2023, and the related consolidated statements of activities, cash flows, and functional expenses for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Florida Sheriffs Youth Ranches, Inc. as of September 30, 2024 and 2023, the consolidated changes in its net assets, and its consolidated cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Basis for Opinion***

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Responsibilities of Management for the Consolidated Financial Statements***

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

### ***Auditor's Responsibilities for the Audit of the Consolidated Financial Statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

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In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risk of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

***Other Matters – Supplementary Information***

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying supplemental consolidating statements of financial position as of September 30, 2024 and 2023, and the related supplemental consolidating statements of activities and cash flows for the years then ended are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

*Batts Morrison Wales & Lee, P.A.*

BATTS MORRISON WALES & LEE, P.A.

Orlando, Florida  
February 19, 2025

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

**ASSETS**

	September 30,	
	2024	2023
<b>ASSETS</b>		
Cash and cash equivalents	\$ 3,209,833	\$ 2,850,153
Cash and certificate of deposit held for self-funded health insurance plan	810,185	639,284
Certificate of deposit	1,078,983	1,034,052
Investments	26,624,850	23,242,477
Investments and other assets restricted for long-term purposes	54,287,031	43,273,215
Beneficial interests in trusts and endowments held by others	4,812,737	5,011,060
Right-of-use assets	1,894,229	1,908,172
Property and equipment, net	13,420,212	12,512,199
Other assets	1,420,651	2,111,457
<b>Total assets</b>	<b>\$ 107,558,711</b>	<b>\$ 92,582,069</b>

**LIABILITIES AND NET ASSETS**

<b>LIABILITIES</b>		
Accounts payable and accrued expenses	\$ 1,596,531	\$ 1,526,743
Deferred compensation payable	1,109,308	1,114,880
Lease liabilities	1,930,243	1,926,086
Liabilities for annuities and other	2,693,976	3,097,805
<b>Total liabilities</b>	<b>7,330,058</b>	<b>7,665,514</b>
<b>NET ASSETS</b>		
Without donor restrictions	30,121,092	26,796,903
With donor restrictions	70,107,561	58,119,652
<b>Total net assets</b>	<b>100,228,653</b>	<b>84,916,555</b>
<b>Total liabilities and net assets</b>	<b>\$ 107,558,711</b>	<b>\$ 92,582,069</b>

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
CONSOLIDATED STATEMENTS OF ACTIVITIES

	For The Years Ended September 30,	
	2024	2023
<b>CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS</b>		
Public support and revenue		
Contributions	\$ 8,296,256	\$ 6,658,041
Sales of donated goods, net	4,996,779	4,701,208
Investment income, net	1,898,823	721,957
Medicaid and third party reimbursements	1,069,506	993,394
Other income, net	553,169	1,016,897
Total public support and revenue	16,814,533	14,091,497
Net assets released from time and use restrictions	5,352,684	7,176,816
Total public support and revenue and net assets released from time and use restrictions	22,167,217	21,268,313
Expenses		
Program activities		
Home and subsistence	8,540,903	8,345,561
Operation of thrift stores	3,421,739	3,157,605
Medical and clinical	1,484,584	1,180,636
Total program activities	13,447,226	12,683,802
Supporting activities		
Management and general	3,120,340	3,247,577
Development and public relations	2,275,462	2,262,391
Total supporting activities	5,395,802	5,509,968
Total expenses	18,843,028	18,193,770
<b>Change in net assets without donor restrictions</b>	<b>3,324,189</b>	<b>3,074,543</b>
<b>CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS</b>		
Investment income, net	12,115,434	6,319,212
Contributions	4,172,718	4,598,547
Change in value of split-interest agreements	1,052,441	61,094
Net assets released from time and use restrictions	(5,352,684)	(7,176,816)
<b>Change in net assets with donor restrictions</b>	<b>11,987,909</b>	<b>3,802,037</b>
<b>CHANGE IN NET ASSETS</b>	<b>15,312,098</b>	<b>6,876,580</b>
<b>NET ASSETS - Beginning of year</b>	<b>84,916,555</b>	<b>78,039,975</b>
<b>NET ASSETS - End of year</b>	<b>\$ 100,228,653</b>	<b>\$ 84,916,555</b>

The Accompanying Notes are an Integral  
Part of These Consolidated Financial Statements

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**

	For The Years Ended	
	September 30,	
	2024	2023
<b>OPERATING CASH FLOWS</b>		
Cash received from contributors	\$ 11,765,258	\$ 10,513,344
Cash received from sales of donated goods	4,996,779	4,701,208
Other income, net	1,901,607	2,178,163
Cash received from Medicaid and third party reimbursements	1,069,506	993,394
Cash paid for operating activities and costs	(15,858,803)	(16,472,825)
<b>Net operating cash flows</b>	<b>3,874,347</b>	<b>1,913,284</b>
<b>INVESTING CASH FLOWS</b>		
Reinvestment of interest and dividends	(1,674,930)	(1,172,723)
Net sales (purchases) of investments	49,497	(493,621)
Purchases of and improvements to property and equipment	(2,371,519)	(3,275,830)
<b>Net investing cash flows</b>	<b>(3,996,952)</b>	<b>(4,942,174)</b>
<b>FINANCING CASH FLOWS</b>		
Contributions restricted for endowments	122,576	118,855
Contributions restricted for future construction	793,884	263,134
<b>Net financing cash flows</b>	<b>916,460</b>	<b>381,989</b>
<b>NET CHANGE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH</b>	<b>793,855</b>	<b>(2,646,901)</b>
<b>CASH, CASH EQUIVALENTS, AND RESTRICTED CASH - Beginning of year</b>	<b>4,727,870</b>	<b>7,374,771</b>
<b>CASH, CASH EQUIVALENTS, AND RESTRICTED CASH - End of year</b>	<b>\$ 5,521,725</b>	<b>\$ 4,727,870</b>
<b>REPORTED IN THE CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS FOLLOWS</b>		
Cash and cash equivalents	\$ 3,209,833	\$ 2,850,153
Cash held for self-funded health insurance plan included in "cash and certificate of deposit held for self-funded health insurance plan"	550,588	639,284
Cash restricted for long-term purposes included in "investments and other assets restricted for long-term purposes"	1,761,304	1,238,433
<b>Total cash, cash equivalents, and restricted cash</b>	<b>\$ 5,521,725</b>	<b>\$ 4,727,870</b>
<b>RECONCILIATION OF CHANGE IN NET ASSETS TO NET OPERATING CASH FLOWS</b>		
Change in net assets	\$ 15,312,098	\$ 6,876,580
Adjustments to reconcile change in net assets to net operating cash flows		
Amortization of right-of-use assets	402,901	387,785
Depreciation	1,408,403	1,301,602
Contributions restricted for long-term purposes	(916,460)	(381,989)
Gain on investments, net	(12,552,413)	(5,870,356)
Change in beneficial interests in trusts and endowments held by others	198,323	(362,964)
Change in other assets	704,338	1,153,853
Change in accounts payable and accrued expenses	111,359	(230,949)
Change in deferred compensation payable	(5,572)	(259,831)
Change in lease liabilities	(384,801)	(369,871)
Change in liabilities for annuities and other	(403,829)	(330,576)
<b>Net operating cash flows</b>	<b>\$ 3,874,347</b>	<b>\$ 1,913,284</b>

**SUPPLEMENTAL DISCLOSURE**

As of October 1, 2022, the Organization recognized approximately \$2,296,000 of right-of-use assets in exchange for the same amount of lease liabilities. See Note O.

During the year ended September 30, 2024, the Organization recognized approximately \$389,000 of right-of-use assets in exchange for the same amount of lease liabilities. See Note O.

The Accompanying Notes are an Integral  
Part of These Consolidated Financial Statements

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES**  
For The Year Ended September 30, 2024

	Program activities			
	Home and subsistence	Operation of thrift stores	Medical and clinical	Total program activities
Salaries	\$ 3,096,048	\$ 1,549,129	\$ 690,096	\$ 5,335,273
Payroll-related expenses	<u>784,441</u>	<u>305,476</u>	<u>194,536</u>	<u>1,284,453</u>
Total personnel-related expenses	3,880,489	1,854,605	884,632	6,619,726
Agency membership	25,709	18,314	4,271	48,294
Food	414,695	—	—	414,695
Utilities	424,208	176,996	32,544	633,748
Building and grounds repair and maintenance	458,519	51,745	79,706	589,970
Furniture and equipment rental and maintenance	73,772	11,517	12,026	97,315
Printing and office supplies	61,170	6,640	3,657	71,467
Clothing and personal care	36,993	—	—	36,993
Insurance	705,899	176,481	123,016	1,005,396
Communications	105,104	27,377	17,409	149,890
Postage and freight	2,149	1,036	375	3,560
Farm expense	169,544	—	—	169,544
Supplies	93,615	62,066	408	156,089
Expenses on investment property	—	—	—	—
Professional services	3,879	100	676	4,655
Work program	43,430	—	—	43,430
Bank fees	278	93,303	46	93,627
Program write-offs	74,921	—	13,056	87,977
Rent expense and real estate tax	26,759	710,461	4,663	741,883
Travel	309,261	5,990	9,512	324,763
President's discretionary fund	—	—	—	—
Medical and dental services	92	—	42,207	42,299
Recreation	170,438	—	—	170,438
Vehicle expense	139,723	133,624	50,281	323,628
Alumni scholarships and expenses	161,594	—	28,161	189,755
Awards and special events	55,876	—	—	55,876
Community affairs	55,742	710	9,713	66,165
Education supplies	15,875	—	—	15,875
Religion/music supplies and activities	5,352	—	—	5,352
Staff recruitment and development	56,022	6,097	9,883	72,002
Depreciation	<u>969,795</u>	<u>84,677</u>	<u>158,342</u>	<u>1,212,814</u>
<b>Total</b>	<b><u>\$ 8,540,903</u></b>	<b><u>\$ 3,421,739</u></b>	<b><u>\$ 1,484,584</u></b>	<b><u>\$ 13,447,226</u></b>

The Accompanying Notes are an Integral  
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**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES (Continued)**  
**For The Year Ended September 30, 2024 (Continued)**

	Supporting activities				Total expenses
	Total program activities	Management and general	Development and public relations	Total supporting activities	
Salaries	\$ 5,335,273	\$ 1,655,129	\$ 736,621	\$ 2,391,750	\$ 7,727,023
Payroll-related expenses	<u>1,284,453</u>	<u>353,712</u>	<u>203,401</u>	<u>557,113</u>	<u>1,841,566</u>
Total personnel-related expenses	6,619,726	2,008,841	940,022	2,948,863	9,568,589
Agency membership	48,294	1,621	11,126	12,747	61,041
Food	414,695	—	—	—	414,695
Utilities	633,748	25,618	—	25,618	659,366
Building and grounds repair and maintenance	589,970	23,885	—	23,885	613,855
Furniture and equipment rental and maintenance	97,315	146,653	111,980	258,633	355,948
Printing and office supplies	71,467	20,192	657,062	677,254	748,721
Clothing and personal care	36,993	—	—	—	36,993
Insurance	1,005,396	244,597	7,727	252,324	1,257,720
Communications	149,890	39,469	23,263	62,732	212,622
Postage and freight	3,560	7,252	347,949	355,201	358,761
Farm expense	169,544	—	—	—	169,544
Supplies	156,089	1,039	21,980	23,019	179,108
Expenses on investment property	—	31,958	—	31,958	31,958
Professional services	4,655	286,152	17,369	303,521	308,176
Work program	43,430	—	—	—	43,430
Bank fees	93,627	2,000	27,306	29,306	122,933
Program write-offs	87,977	—	—	—	87,977
Rent expense and real estate tax	741,883	4,436	—	4,436	746,319
Travel	324,763	29,611	27,778	57,389	382,152
President's discretionary fund	—	8,610	—	8,610	8,610
Medical and dental services	42,299	—	—	—	42,299
Recreation	170,438	—	—	—	170,438
Vehicle expense	323,628	29,916	31,637	61,553	385,181
Alumni scholarships and expenses	189,755	—	—	—	189,755
Awards and special events	55,876	—	—	—	55,876
Community affairs	66,165	7,690	47,175	54,865	121,030
Education supplies	15,875	—	—	—	15,875
Religion/music supplies and activities	5,352	—	—	—	5,352
Staff recruitment and development	72,002	5,211	3,088	8,299	80,301
Depreciation	<u>1,212,814</u>	<u>195,589</u>	<u>—</u>	<u>195,589</u>	<u>1,408,403</u>
<b>Total</b>	<b><u>\$ 13,447,226</u></b>	<b><u>\$ 3,120,340</u></b>	<b><u>\$ 2,275,462</u></b>	<b><u>\$ 5,395,802</u></b>	<b><u>\$ 18,843,028</u></b>

The Accompanying Notes are an Integral  
Part of These Consolidated Financial Statements



**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES**  
For The Year Ended September 30, 2023

	Program activities			
	Home and subsistence	Operation of thrift stores	Medical and clinical	Total program activities
Salaries	\$ 2,856,760	\$ 1,303,619	\$ 565,206	\$ 4,725,585
Payroll-related expenses	719,905	242,001	164,486	1,126,392
<b>Total personnel-related expenses</b>	<b>3,576,665</b>	<b>1,545,620</b>	<b>729,692</b>	<b>5,851,977</b>
Agency membership	26,971	18,194	3,639	48,804
Food	834,458	—	—	834,458
Utilities	470,141	190,996	30,169	691,306
Building and grounds repair and maintenance	416,213	38,704	58,093	513,010
Furniture and equipment rental and maintenance	69,457	16,971	9,384	95,812
Printing and office supplies	49,933	13,684	3,929	67,546
Clothing and personal care	38,694	—	—	38,694
Insurance	608,193	165,493	86,041	859,727
Communications	106,431	28,306	14,422	149,159
Postage and freight	3,423	732	484	4,639
Farm expense	152,770	—	3,190	155,960
Supplies	55,174	27,698	240	83,112
Expenses on investment property	—	—	—	—
Professional services	1,679	6,470	238	8,387
Work program	35,820	—	—	35,820
Bank fees	604	97,779	85	98,468
Program write-offs	68,249	—	9,655	77,904
Rent expense and real estate tax	27,491	754,241	3,889	785,621
Travel	264,447	996	6,815	272,258
President's discretionary fund	—	—	—	—
Medical and dental services	50	—	44,660	44,710
Recreation	136,558	—	—	136,558
Vehicle expense	125,589	137,977	25,417	288,983
Alumni scholarships and expenses	122,066	—	17,269	139,335
Awards and special events	34,153	—	—	34,153
Community affairs	46,984	1,018	6,647	54,649
Education supplies	112,679	—	44	112,723
Religion/music supplies and activities	4,055	—	—	4,055
Staff recruitment and development	49,758	5,322	6,998	62,078
Depreciation	906,856	107,404	119,636	1,133,896
<b>Total</b>	<b>\$ 8,345,561</b>	<b>\$ 3,157,605</b>	<b>\$ 1,180,636</b>	<b>\$ 12,683,802</b>

The Accompanying Notes are an Integral  
Part of These Consolidated Financial Statements

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES (Continued)**  
**For The Year Ended September 30, 2023 (Continued)**

	Supporting activities				Total expenses
	Total program activities	Management and general	Development and public relations	Total supporting activities	
Salaries	\$ 4,725,585	\$ 1,593,405	\$ 720,958	\$ 2,314,363	\$ 7,039,948
Payroll-related expenses	<u>1,126,392</u>	<u>361,305</u>	<u>196,376</u>	<u>557,681</u>	<u>1,684,073</u>
Total personnel-related expenses	5,851,977	1,954,710	917,334	2,872,044	8,724,021
Agency membership	48,804	1,044	14,945	15,989	64,793
Food	834,458	—	—	—	834,458
Utilities	691,306	32,724	—	32,724	724,030
Building and grounds repair and maintenance	513,010	13,947	—	13,947	526,957
Furniture and equipment rental and maintenance	95,812	111,187	115,536	226,723	322,535
Printing and office supplies	67,546	14,450	662,983	677,433	744,979
Clothing and personal care	38,694	—	—	—	38,694
Insurance	859,727	215,549	5,648	221,197	1,080,924
Communications	149,159	33,611	6,506	40,117	189,276
Postage and freight	4,639	4,374	345,635	350,009	354,648
Farm expense	155,960	—	—	—	155,960
Supplies	83,112	13,928	23,487	37,415	120,527
Expenses on investment property	—	21,348	—	21,348	21,348
Professional services	8,387	285,842	24,256	310,098	318,485
Work program	35,820	—	—	—	35,820
Bank fees	98,468	1,033	24,498	25,531	123,999
Program write-offs	77,904	289,258	—	289,258	367,162
Rent expense and real estate tax	785,621	4,436	—	4,436	790,057
Travel	272,258	22,636	37,997	60,633	332,891
President's discretionary fund	—	14,092	—	14,092	14,092
Medical and dental services	44,710	—	—	—	44,710
Recreation	136,558	—	—	—	136,558
Vehicle expense	288,983	29,419	20,858	50,277	339,260
Alumni scholarships and expenses	139,335	—	—	—	139,335
Awards and special events	34,153	—	—	—	34,153
Community affairs	54,649	10,196	55,743	65,939	120,588
Education supplies	112,723	—	—	—	112,723
Religion/music supplies and activities	4,055	—	—	—	4,055
Staff recruitment and development	62,078	6,087	6,965	13,052	75,130
Depreciation	<u>1,133,896</u>	<u>167,706</u>	<u>—</u>	<u>167,706</u>	<u>1,301,602</u>
<b>Total</b>	<b><u>\$ 12,683,802</u></b>	<b><u>\$ 3,247,577</u></b>	<b><u>\$ 2,262,391</u></b>	<b><u>\$ 5,509,968</u></b>	<b><u>\$ 18,193,770</u></b>

The Accompanying Notes are an Integral  
Part of These Consolidated Financial Statements

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**NOTE A – NATURE OF ACTIVITIES**

Florida Sheriffs Youth Ranches, Inc. (“FSYR”) is a Florida not-for-profit corporation formed in 1973 to prevent juvenile delinquency by providing services to children and youth who may be abandoned, homeless, destitute, neglected, dependent, or in need of supervision regardless of race, creed, color, or sex; to care for said children and youth by providing as-needed and feasible residential care, camping programs, education, and related services.

Sheriffs Ranches Enterprises, Inc. (“SRE”) is a Florida not-for-profit corporation formed in 2005. SRE is a supporting organization of FSYR and FSYR has certain approval rights regarding SRE’s governing board. The primary purpose of SRE is to operate the productive enterprises of FSYR. SRE fulfills its purpose through the help of community donors who provide goods for sale in SRE’s thrift stores. SRE operates a vehicle sales lot in Suwannee County and six thrift stores in Citrus, Pinellas, Suwannee, Hernando, Lake, and Marion Counties (all in Florida).

In conformity with accounting principles generally accepted in the United States of America (“U.S. GAAP”), the consolidated financial statements of FSYR include the accounts of SRE. All significant inter-organization accounts and transactions have been eliminated in consolidation. FSYR and SRE are collectively referred to as “the Organization” in these notes.

**NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Revenue recognition**

The Organization recognizes cash contributions as revenue when the contributions are received by the Organization. Contributions received are recorded as without or with donor restrictions, depending on the existence and/or nature of any donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with restrictions are reclassified to net assets without restrictions and reported in the consolidated statements of activities as “net assets released from time and use restrictions.”

Medicaid and third party reimbursement revenue are reported at the amount that reflects the consideration to which the Organization expects to be entitled for providing child support and other services. Such amounts are generally due from Florida community-based care lead agencies and other state institutions. Generally, the Organization invoices such agencies and institutions throughout the year as services are provided. Revenue is recognized in the period the related services are provided. Performance obligations are determined based on the nature of the services provided by the Organization. Generally, the Organization measures the performance obligation for child support from when an individual is placed into the care of the Organization, to the point when the Organization is no longer required to provide such support services. The Organization determines the transaction prices based on agreed-upon rate agreements and contract terms.

**Cash and cash equivalents**

The Organization considers investment instruments purchased or donated with original maturities of three months or less to be cash equivalents.

**Cash and certificate of deposit held for self-funded health insurance plan**

Cash and certificate of deposit held for self-funded health insurance plan includes cash and a certificate of deposit set aside for future claims related to FSYR’s self-funded health insurance plan. The certificate of deposit bears interest at 5.00% per annum and matures in December 2024.

**Certificate of deposit**

FSYR’s certificate of deposit bears interest at 4.25% per annum and matures in May 2025.

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Investments and other assets restricted for long-term purposes**

Investments and other assets restricted for long-term purposes include cash and cash equivalents, mutual funds, corporate stock, corporate bonds, and government securities carried at estimated fair value, and beneficial interests in perpetual trusts and endowments held by others. These assets are primarily restricted pursuant to the endowment agreements to which they relate and for future construction.

**Split-interest gifts**

For irrevocable split-interest arrangements such as charitable gift annuities and similar arrangements in which FSyr is a trustee or custodian, the assets of such arrangements are reflected in the consolidated financial statements as further described in Note E. The carrying values of such investments conform to U.S. GAAP, which generally require that investment securities be carried at estimated fair value at all times and that other assets be carried at the estimated fair value of the assets on the date the assets are contributed, unadjusted for subsequent changes in value. Also, for arrangements in which FSyr is a trustee or custodian, a liability is recognized for the estimated present value of benefits payable to other beneficiaries. For split-interest arrangements in which FSyr is not the trustee or custodian, FSyr recognizes an asset for the estimated present value of FSyr's benefits under the arrangements.

For all irrevocable split-interest arrangements, regardless of whether or not FSyr acts as trustee or custodian, contribution revenue without or with donor restrictions is recognized for the estimated present value of FSyr's benefits under each such arrangement in the year the arrangement is established or in the year in which FSyr is provided sufficient information about the existence and nature of the arrangement. Periodic adjustments are made for changes in estimated present values using applicable mortality tables and appropriate discount rates. State law imposes certain restrictions on the manner in which charitable gift annuity assets may be invested.

FSyr is also the beneficiary of certain perpetual irrevocable trusts and endowments held and administered by other parties. FSyr generally has the irrevocable right to receive the income earned on the underlying assets in perpetuity. The estimated fair value of such amounts is recognized as an asset and as contribution revenue with restrictions at the date FSyr becomes aware of the agreement. FSyr's estimate of fair value is based on fair value information received from the other parties. The underlying assets are not subject to FSyr's discretion or control. Gains and losses, which are not distributed, are reflected within "change in value of split-interest agreements" in the consolidated statements of activities.

**Property and equipment**

Property and equipment are stated at cost, if purchased, or estimated fair value on the date of donation, if donated. The Organization uses the straight-line method of depreciating property and equipment over the estimated useful lives of the related assets.

**Net assets**

Net assets without donor restrictions are available for use at the discretion of the Board of Directors and/or management for general operating purposes. Net assets with donor restrictions consist of amounts with uses limited by donor-imposed time and/or purpose restrictions.

**Functional allocation of expenses**

The consolidated statements of functional expenses present expenses by function and natural classification. Expenses directly attributable to a specific functional area are reported as expenses of those functional areas. Indirect costs that benefit multiple functional areas are allocated among the various functional areas based primarily on employee time and space utilization.

**Leases**

SRE leases certain building space as further described in Note O. The Organization assesses whether an arrangement qualifies as a lease at inception and only reassesses its determination if the terms and conditions of the arrangement are changed. Leases with an initial term of twelve months or less are not recorded on the consolidated statements of financial position. Lease expense is recognized for those leases on a straight-line basis over the lease term.

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Sales of donated goods**

SRE receives donations of nonfinancial assets to be sold at its retail store locations. These nonfinancial assets are valued at their estimated fair value, which is identified as their sale price. Contributed nonfinancial assets that are not sold by year end are recorded as inventory at their estimated net realizable value. There were no donor-imposed restrictions associated with these donations of nonfinancial assets for the years ended September 30, 2024 and 2023.

**Income taxes**

FSYR and SRE are exempt from federal income tax as organizations described in Section 501(c)(3) of the Internal Revenue Code and are generally exempt from applicable state income taxes. FSYR and SRE are further classified as public charities and not private foundations for federal tax purposes. FSYR engages in a certain unrelated business income activity. Income taxes (if any) are recognized as expenses when the related income is generated.

**Use of estimates**

Management uses estimates and assumptions in preparing the consolidated financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and reported revenues and expenses. Significant estimates used in preparing these consolidated financial statements include those related to the estimated fair value of investments, those used in determining the present value of lease payments (including the lease terms and treasury rates), those used in determining the useful lives of property and equipment, and those used to estimate the liabilities for annuities. Actual results could differ from the estimates.

**Subsequent events**

The Organization has evaluated for possible financial statement reporting and disclosure subsequent events through the date of the report of independent auditor, the date as of which the consolidated financial statements were available to be issued.

**NOTE C – LIQUIDITY AND AVAILABILITY OF RESOURCES**

Financial assets available for general expenditure within one year of the date of the consolidated statements of financial position are as follows:

	<u>September 30,</u>	
	<u>2024</u>	<u>2023</u>
Financial assets available:		
Cash and cash equivalents	\$ 3,209,833	\$ 2,850,153
Cash and certificate of deposit held for self-funded health insurance plan	810,185	639,284
Certificate of deposit	1,078,983	1,034,052
Investments	26,624,850	23,242,477
Cash and investments restricted for long-term purposes	<u>47,028,022</u>	<u>37,007,496</u>
Total financial assets available within one year	78,751,873	64,773,462
Less amounts unavailable for general expenditure within one year due to:		
Donor restrictions	(56,465,890)	(45,328,537)
Amounts held to satisfy charitable gift annuity obligations	(4,807,047)	(4,558,093)
Amounts held for self-funded health insurance plan	<u>(810,185)</u>	<u>(639,284)</u>
Net financial assets available within one year	<u>\$ 16,668,751</u>	<u>\$ 14,247,548</u>

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**NOTE C – LIQUIDITY AND AVAILABILITY OF RESOURCES (Continued)**

The Organization is primarily supported by contributions and sales of donated goods. As part of the Organization’s liquidity management, it structures its financial assets to be available as its general expenditures, liabilities, and other obligations come due. The Organization has certain assets limited to use for donor-restricted purposes. Because a donor's restriction requires resources to be used in a specific manner or in a future period, the Organization must maintain sufficient resources to meet its responsibilities to its donors. Thus, those financial assets may not be available for general expenditure within one year of the date of the consolidated statements of financial position, and are excluded from net financial assets available to meet general expenditures within one year. Certain other donor-restricted net assets are available for general expenditure within one year, because the restrictions on the net assets are expected to be met by conducting the normal activities of the Organization in the coming year.

Management believes the Organization has sufficient investments available for general operations that may be drawn upon in the event of an unanticipated financial distress or an immediate liquidity need. The Organization also has a \$1,000,000 line of credit as an available source of liquidity (see Note Q).

**NOTE D – CONCENTRATIONS OF CREDIT RISK**

The Organization maintains its cash and cash equivalents in deposit accounts which may not be federally insured, may exceed federally insured limits, or may be insured by an entity other than an agency of the federal government. The Organization has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk related to cash and cash equivalents and certificates of deposit.

**NOTE E – INVESTMENTS**

FSYR holds investments of various types both in its capacity as trustee or custodian and in its capacity as owner. Investments are carried at estimated fair value. Investments were held for the following purposes or activities:

	<u>September 30,</u>	
	<u>2024</u>	<u>2023</u>
<u>Investments held as trustee or in a similar capacity</u>		
• Investments held to satisfy charitable gift annuity obligations	\$ 4,807,047	\$ 4,558,093
<u>Investments subject to donor restrictions</u>		
• Investments held for endowment corpus	17,315,153	17,192,577
• Net appreciation	27,951,565	18,576,486
• Investments held for other donor restricted purposes	10,095,293	8,357,042
<u>Investments held for other purposes</u>		
• Investments held for other purposes	<u>11,722,510</u>	<u>10,327,342</u>
Total investments	<u>\$ 71,891,568</u>	<u>\$ 59,011,540</u>

Investments consisted of the following:

	<u>September 30,</u>	
	<u>2024</u>	<u>2023</u>
Money market and similar funds	\$ 979,288	\$ 712,796
Mutual funds	46,428,630	37,844,626
Corporate stocks	12,187,347	9,566,124
Government securities	8,036,839	7,174,208
Corporate bonds	<u>4,259,464</u>	<u>3,713,786</u>
Total investments	<u>\$ 71,891,568</u>	<u>\$ 59,011,540</u>

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**NOTE E – INVESTMENTS (Continued)**

Investments are reported in the accompanying consolidated statements of financial position as follows:

	September 30,	
	2024	2023
Investments	\$ 26,624,850	\$ 23,242,477
Investments included within “Investments and other assets restricted for long-term purposes”	45,266,718	35,769,063
Total investments	\$ 71,891,568	\$ 59,011,540

**NOTE F – INVESTMENTS AND OTHER ASSETS RESTRICTED FOR LONG-TERM PURPOSES**

Investments and other assets restricted for long-term purposes were held for the following purposes or activities:

	September 30,	
	2024	2023
Net appreciation on investments held for endowment corpus	\$ 27,951,565	\$ 18,576,486
Investments held for endowment corpus	17,315,153	17,192,577
Beneficial interests in perpetual trusts and endowments held by others	7,259,009	6,265,719
Cash held for future construction	1,761,304	1,238,433
Total investments and other assets restricted for long-term purposes	\$ 54,287,031	\$ 43,273,215

**NOTE G – FAIR VALUE MEASUREMENTS**

U.S. GAAP defines fair value for an investment as the price an organization would receive upon selling an investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. Accordingly, U.S. GAAP recognizes a hierarchy of “inputs” an organization may use in determining or estimating fair value. The inputs are categorized into “levels” that relate to the extent to which an input is objectively observable and the extent to which markets exist for identical or comparable investments. In determining or estimating fair value, an organization is required to maximize the use of observable market data (to the extent available) and minimize the use of unobservable inputs. The hierarchy assigns the highest priority to unadjusted quoted prices in active markets for identical items (Level 1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs). A financial instrument’s level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

Following is a description of each of the three levels of input within the fair value hierarchy:

Level 1 – unadjusted quoted market prices in active markets for identical items

Level 2 – other significant observable inputs (such as quoted prices for similar items)

Level 3 – significant unobservable inputs

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**NOTE G – FAIR VALUE MEASUREMENTS (Continued)**

The estimated fair value of items measured on a recurring basis at September 30, 2024, is as follows:

	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Mutual funds	\$ 46,428,630	\$ 46,428,630	\$ —	\$ —
Corporate stocks	12,187,347	12,187,347	—	—
Government securities	8,036,839	8,036,839	—	—
Corporate bonds	4,259,464	4,259,464	—	—
Beneficial interests in trusts and endowments held by others	<u>12,071,746</u>	<u>—</u>	<u>—</u>	<u>12,071,746</u>
<b>Total</b>	<u>\$ 82,984,026</u>	<u>\$ 70,912,280</u>	<u>\$ —</u>	<u>\$ 12,071,746</u>
Liabilities for annuities and other	<u>\$ (2,693,976)</u>	<u>\$ —</u>	<u>\$ (2,693,976)</u>	<u>\$ —</u>

The estimated fair value of items measured on a recurring basis at September 30, 2023, is as follows:

	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Mutual funds	\$ 37,844,626	\$ 37,844,626	\$ —	\$ —
Corporate stocks	9,566,124	9,566,124	—	—
Government securities	7,174,208	7,174,208	—	—
Corporate bonds	3,713,786	3,713,786	—	—
Beneficial interests in trusts and endowments held by others	<u>11,276,779</u>	<u>—</u>	<u>—</u>	<u>11,276,779</u>
<b>Total</b>	<u>\$ 69,575,523</u>	<u>\$ 58,298,744</u>	<u>\$ —</u>	<u>\$ 11,276,779</u>
Liabilities for annuities and other	<u>\$ (3,097,805)</u>	<u>\$ —</u>	<u>\$ (3,097,805)</u>	<u>\$ —</u>

Beneficial interests in trusts and endowments are primarily administered by banks and other financial institutions. The estimated fair value of FSYR's beneficial interests in trusts and endowments held by others using Level 3 inputs is based on amounts provided by the banks and other financial institutions.

The following is a reconciliation of beneficial interests in trusts and endowments in which significant unobservable inputs (Level 3) were used in determining fair value:

Balance, October 1, 2022	\$ 10,647,197
Net gain	532,969
Net contributions	<u>96,613</u>
Balance, September 30, 2023	11,276,779
Net gain	1,462,696
Net distributions	<u>(667,729)</u>
Balance, September 30, 2024	<u>\$ 12,071,746</u>

Liabilities for annuities and other are based on estimated present value, applying certain assumptions regarding interest rates and life expectancies.



**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**NOTE H – BENEFICIAL INTERESTS IN TRUSTS AND ENDOWMENTS HELD BY OTHERS**

Beneficial interests in trusts and endowments held by others consisted of the following:

	September 30,	
	2024	2023
Beneficial interests in remainder trusts held by others	\$ 4,019,506	\$ 3,842,263
Estates receivable	793,231	1,168,797
Total beneficial interests in trusts and endowments held by others	\$ 4,812,737	\$ 5,011,060

**NOTE I – PROPERTY AND EQUIPMENT**

Property and equipment consisted of the following:

Category	September 30,	
	2024	2023
Land and land improvements	\$ 4,730,886	\$ 4,622,839
Buildings and building improvements (including leasehold improvements)	27,403,855	26,000,488
Furniture, fixtures, and equipment	4,040,759	3,725,882
Vehicles	3,149,909	3,357,401
Construction in progress	1,004,392	798,662
Total property and equipment	40,329,801	38,505,272
Less: Accumulated depreciation	(26,909,589)	(25,993,073)
Net property and equipment	\$ 13,420,212	\$ 12,512,199

Depreciation expense amounted to \$1,408,403 and \$1,301,602 during the years ended September 30, 2024 and 2023, respectively.

**NOTE J – DEFERRED COMPENSATION PAYABLE**

FSYR has entered into unfunded deferred compensation agreements with two of its former presidents (one agreement was fulfilled and ended during the year ended September 30, 2023, while the other agreement remains in effect). The agreements provide for certain percentages of the former presidents' salaries to be paid to the former presidents or their surviving spouses for the remainder of their lives. The present value of the estimated remaining payments due under the deferred compensation agreements is \$1,109,308 and \$1,114,880 as of September 30, 2024 and 2023, respectively.

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**NOTE K – NET ASSETS WITH DONOR RESTRICTIONS**

Net assets with donor restrictions consisted of the following:

	<u>September 30,</u>	
	<u>2024</u>	<u>2023</u>
Appreciation of endowments	\$ 27,951,565	\$ 18,576,486
Endowment corpus	17,315,153	17,192,577
Beneficial interests in perpetual trusts and endowments held by others	7,259,009	6,265,719
Scholarships	5,796,695	5,406,518
Beneficial interests in remainder trusts held by others and estates receivable	4,812,737	5,011,060
Other	3,641,173	2,914,523
Future construction	1,761,304	1,238,433
Amounts held to satisfy charitable gift annuity obligations	<u>1,569,925</u>	<u>1,514,336</u>
Total net assets with donor restrictions	<u>\$ 70,107,561</u>	<u>\$ 58,119,652</u>

Earnings from endowments are primarily available to support the general purposes of FSyr. FSyr preserves the estimated fair value of all original endowment gifts as of the gift date, which management deems is in compliance with state law. Accordingly, FSyr classifies as “endowment corpus” (a) the original value of gifts donated to the endowments and (b) the original value of subsequent gifts to the endowments. FSyr has adopted an investment policy for endowment assets that attempts to provide a predictable stream of funding to supported programs while seeking to maintain the purchasing power of the endowment assets and to preserve the invested capital. FSyr seeks the advice of investment counsel, as well as management and certain committees of the Board, when determining amounts to be spent on supported programs. FSyr’s spending policy stipulates that up to 5% of the estimated fair value of each fund (valued as of September 30th of the prior three year average) is available for program-related distributions.

**NOTE L – SELF-FUNDED HEALTH INSURANCE PLAN**

FSyr maintains a self-funded health insurance plan for eligible employees and their eligible dependents. FSyr has contracted with a third party administrator to process claims. FSyr has stop-loss insurance coverage for claims incurred which exceed \$110,000 per individual per year, with an unlimited annual maximum. The Organization’s consolidated statements of financial position as of September 30, 2024 and 2023 include \$810,185 and \$639,284 of cash and a certificate of deposit related to the plan, respectively.

In addition, management estimated the liability associated with claims incurred but not reported to the plan as of September 30, 2024 and 2023, to be approximately \$47,000 and \$57,000, respectively. Such amounts are included in “accounts payable and accrued expenses” in the accompanying consolidated statements of financial position.

**NOTE M – RETIREMENT PLAN**

The Organization contributes to a 401(k) profit-sharing plan (“the Plan”). All employees age 20.5 and older are eligible to participate in the Plan. Participating employees may elect to make salary deferral contributions to the Plan. The Plan requires the Organization to make matching contributions of up to 3% of an employee’s annual compensation up to a maximum of 5% (increasing by 50% of salary deferrals between 3% and 5% of an employee’s annual compensation). The Organization contributed approximately \$172,000 and \$119,000 to the Plan during the years ended September 30, 2024 and 2023, respectively. The Organization may also provide an additional discretionary matching contribution to the Plan. No additional discretionary matching contributions were made to the Plan during the years ended September 30, 2024 and 2023.

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**NOTE N – FLORIDA SHERIFFS ASSOCIATION**

The Florida Sheriffs Association (“the Association”) is a not-for-profit corporation which is responsible for ratifying FSYR Board member appointments. Occasionally, the Association and FSYR may also have common board members. In addition, the Association provides the following support activities which benefit FSYR:

- Providing an organized awards program of lifetime honorary memberships in the Association to those individuals who make a donation of a certain amount to FSYR, including publication of such memberships in *The Sheriff’s Star* which is issued four times per year; and
- Publishing articles, news items, and solicitations of support through *The Sheriff’s Star* and online via Facebook and the Association’s website.

Since the dollar value of these activities cannot be reasonably estimated, and since the activities are not directed by FSYR, no amounts are included in the accompanying consolidated financial statements related to such activities.

**NOTE O – LEASES**

SRE is party to certain lease agreements granting it the right to use certain building space. All such lease agreements are collectively referred to herein as “the lease agreements.”

The lease agreements have terms ranging from approximately 2 to 8 years. SRE does not anticipate early termination of the lease agreements.

SRE’s lease agreements are classified as operating leases. As of October 1, 2022, approximately \$2,296,000 of assets and liabilities related to the lease agreements were recorded at the present value of the remaining lease payments and were calculated utilizing applicable risk free rates as the discount rates. During the year ended September 30, 2024, SRE recognized approximately \$389,000 of right-of-use assets in exchange for the same amount of lease liabilities for a certain lease extension.

Some of the lease agreements contain lease and non-lease components, which are generally accounted for separately with amounts allocated to the lease and non-lease components based on the terms of the lease agreements. The non-lease components are not included in the recognition of the “right-of-use assets” and “lease liabilities,” and are expensed as incurred.

Leases are recognized in the accompanying consolidated statements of financial position as follows:

	September 30,	
	2024	2023
Right-of-use-assets	\$ 1,894,229	\$ 1,908,172
Lease liabilities	\$ 1,930,243	\$ 1,926,086

Total operating lease cost related to the lease agreements amounted to approximately \$481,000 for the years ended September 30, 2024 and 2023.

The weighted average lease term of the lease agreements is 4.87 years and 5.53 years as of September 30, 2024 and 2023, respectively.

The weighted average discount rate of the lease agreements is 4.18% and 4.05% as of September 30, 2024 and 2023, respectively.

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**NOTE O – LEASES (Continued)**

Following is a schedule by years of future undiscounted payments required under the lease agreements reconciled to total lease liabilities as of September 30, 2024:

<u>Year Ending September 30,</u>	
2025	\$ 465,033
2026	502,840
2027	364,111
2028	367,880
2029	282,671
Thereafter	<u>198,610</u>
Total undiscounted payments	2,181,145
Less: Effect of discount rate applied	<u>(250,902)</u>
Total lease liabilities	<u>\$ 1,930,243</u>

Total amortization expense amounted to \$402,901 and \$387,785 for the years ended September 30, 2024 and 2023, respectively.

**NOTE P – SALES OF DONATED GOODS**

Sales of donated goods consisted of the following:

<u>Category</u>	<u>For the Years Ended September 30,</u>	
	<u>2024</u>	<u>2023</u>
Housewares	\$ 1,679,705	\$ 1,571,206
Furniture and appliances	1,302,006	1,174,960
Clothing	1,271,105	1,255,257
Vehicles	267,457	232,293
Hardware	236,478	208,394
Jewelry	143,860	143,208
Sports equipment	143,136	150,109
Books	139,716	142,969
Other	<u>65,440</u>	<u>39,225</u>
Total sales of donated goods	5,248,903	4,917,621
Less: Sales discounts and allowances	<u>(252,124)</u>	<u>(216,413)</u>
Net sales of donated goods	<u>\$ 4,996,779</u>	<u>\$ 4,701,208</u>

**NOTE Q – COMMITMENT**

FSYR has a \$1,000,000 unsecured revolving line of credit with a certain financial institution. As of September 30, 2024 and 2023, there were no amounts outstanding under this line of credit, nor were any amounts drawn on the line of credit during either year.

## **SUPPLEMENTAL SCHEDULES**

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**SHERIFFS RANCHES ENTERPRISES, INC.**  
CONSOLIDATING STATEMENT OF FINANCIAL POSITION  
September 30, 2024

<b>ASSETS</b>				
	Florida Sheriffs Youth Ranches, Inc.	Sheriffs Ranches Enterprises, Inc.	Eliminations	Total
<b>ASSETS</b>				
Cash and cash equivalents	\$ 2,454,601	\$ 755,232	\$ —	\$ 3,209,833
Cash and certificate of deposit held for self-funded health insurance plan	810,185	—	—	810,185
Certificate of deposit	1,078,983	—	—	1,078,983
Investments	26,624,850	—	—	26,624,850
Investments and other assets restricted for long-term purposes	54,287,031	—	—	54,287,031
Beneficial interests in trusts and endowments held by others	4,812,737	—	—	4,812,737
Investment in Sheriffs Ranches Enterprises, Inc.	972,273	—	(972,273)	—
Right-of-use assets	—	1,894,229	—	1,894,229
Property and equipment, net	13,114,969	305,243	—	13,420,212
Other assets	1,030,371	431,851	(41,571)	1,420,651
<b>Total assets</b>	<b>\$ 105,186,000</b>	<b>\$ 3,386,555</b>	<b>\$ (1,013,844)</b>	<b>\$ 107,558,711</b>
<b>LIABILITIES AND NET ASSETS</b>				
<b>LIABILITIES</b>				
Accounts payable and accrued expenses	\$ 1,380,543	\$ 257,559	\$ (41,571)	\$ 1,596,531
Deferred compensation payable	1,109,308	—	—	1,109,308
Lease liabilities	—	1,930,243	—	1,930,243
Liabilities for annuities and other	2,693,976	—	—	2,693,976
<b>Total liabilities</b>	<b>5,183,827</b>	<b>2,187,802</b>	<b>(41,571)</b>	<b>7,330,058</b>
<b>NET ASSETS</b>				
Without donor restrictions	29,894,612	1,198,753	(972,273)	30,121,092
With donor restrictions	70,107,561	—	—	70,107,561
<b>Total net assets</b>	<b>100,002,173</b>	<b>1,198,753</b>	<b>(972,273)</b>	<b>100,228,653</b>
<b>Total liabilities and net assets</b>	<b>\$ 105,186,000</b>	<b>\$ 3,386,555</b>	<b>\$ (1,013,844)</b>	<b>\$ 107,558,711</b>

See the Accompanying Report of Independent Auditor

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**SHERIFFS RANCHES ENTERPRISES, INC.**  
CONSOLIDATING STATEMENT OF FINANCIAL POSITION  
September 30, 2023

**ASSETS**

	Florida Sheriffs Youth Ranches, Inc.	Sheriffs Ranches Enterprises, Inc.	Eliminations	Total
<b>ASSETS</b>				
Cash and cash equivalents	\$ 2,296,279	\$ 553,874	\$ —	\$ 2,850,153
Cash held for self-funded health insurance plan	639,284	—	—	639,284
Certificate of deposit	1,034,052	—	—	1,034,052
Investments	23,242,477	—	—	23,242,477
Investments and other assets restricted for long-term purposes	43,273,215	—	—	43,273,215
Beneficial interests in trusts and endowments held by others	5,011,060	—	—	5,011,060
Investment in Sheriffs Ranches Enterprises, Inc.	972,273	—	(972,273)	—
Right-of-use assets	—	1,908,172	—	1,908,172
Property and equipment, net	12,169,353	342,846	—	12,512,199
Other assets	1,647,695	463,762	—	2,111,457
	<u>\$ 90,285,688</u>	<u>\$ 3,268,654</u>	<u>\$ (972,273)</u>	<u>\$ 92,582,069</u>
<b>Total assets</b>				

**LIABILITIES AND NET ASSETS**

<b>LIABILITIES</b>				
Accounts payable and accrued expenses	\$ 1,281,844	\$ 244,899	\$ —	\$ 1,526,743
Deferred compensation payable	1,114,880	—	—	1,114,880
Lease liabilities	—	1,926,086	—	1,926,086
Liabilities for annuities and other	3,097,805	—	—	3,097,805
	<u>5,494,529</u>	<u>2,170,985</u>	<u>—</u>	<u>7,665,514</u>
<b>Total liabilities</b>				
<b>NET ASSETS</b>				
Without donor restrictions	26,671,507	1,097,669	(972,273)	26,796,903
With donor restrictions	58,119,652	—	—	58,119,652
	<u>84,791,159</u>	<u>1,097,669</u>	<u>(972,273)</u>	<u>84,916,555</u>
<b>Total net assets</b>				
<b>Total liabilities and net assets</b>	<u>\$ 90,285,688</u>	<u>\$ 3,268,654</u>	<u>\$ (972,273)</u>	<u>\$ 92,582,069</u>

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**SHERIFFS RANCHES ENTERPRISES, INC.**  
CONSOLIDATING STATEMENT OF ACTIVITIES  
For The Year Ended September 30, 2024

	Florida Sheriffs Youth Ranches, Inc.	Sheriffs Ranches Enterprises, Inc.	Eliminations	Total
<b>CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS</b>				
Public support and revenue				
Contributions	\$ 8,232,974	\$ 77,703	\$ (14,421)	\$ 8,296,256
Sales of donated goods, net	—	4,996,779	—	4,996,779
Investment income, net	1,898,823	—	—	1,898,823
Medicaid and third party reimbursements	1,069,506	—	—	1,069,506
Other income (loss), net	666,974	(113,805)	—	553,169
Grant from Sheriffs Ranches Enterprises, Inc.	<u>650,000</u>	<u>—</u>	<u>(650,000)</u>	<u>—</u>
Total public support and revenue	12,518,277	4,960,677	(664,421)	16,814,533
Net assets released from time and use restrictions	<u>5,352,684</u>	<u>—</u>	<u>—</u>	<u>5,352,684</u>
Total public support and revenue and net assets released from time and use restrictions	<u>17,870,961</u>	<u>4,960,677</u>	<u>(664,421)</u>	<u>22,167,217</u>
Expenses				
Program activities				
Home and subsistence	8,540,903	—	—	8,540,903
Operation of thrift stores	—	3,436,160	(14,421)	3,421,739
Medical and clinical	1,484,584	—	—	1,484,584
Grant to Florida Sheriffs Youth Ranches, Inc.	<u>—</u>	<u>650,000</u>	<u>(650,000)</u>	<u>—</u>
Total program activities	<u>10,025,487</u>	<u>4,086,160</u>	<u>(664,421)</u>	<u>13,447,226</u>
Supporting activities				
Management and general	2,415,401	704,939	—	3,120,340
Development and public relations	<u>2,206,968</u>	<u>68,494</u>	<u>—</u>	<u>2,275,462</u>
Total supporting activities	<u>4,622,369</u>	<u>773,433</u>	<u>—</u>	<u>5,395,802</u>
Total expenses	<u>14,647,856</u>	<u>4,859,593</u>	<u>(664,421)</u>	<u>18,843,028</u>
<b>Change in net assets without donor restrictions</b>	<u><b>3,223,105</b></u>	<u><b>101,084</b></u>	<u><b>—</b></u>	<u><b>3,324,189</b></u>
<b>CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS</b>				
Investment income, net	12,115,434	—	—	12,115,434
Contributions	4,172,718	—	—	4,172,718
Change in value of split-interest agreements	1,052,441	—	—	1,052,441
Net assets released from time and use restrictions	<u>(5,352,684)</u>	<u>—</u>	<u>—</u>	<u>(5,352,684)</u>
<b>Change in net assets with donor restrictions</b>	<u><b>11,987,909</b></u>	<u><b>—</b></u>	<u><b>—</b></u>	<u><b>11,987,909</b></u>
<b>CHANGE IN NET ASSETS</b>	<b>15,211,014</b>	<b>101,084</b>	<b>—</b>	<b>15,312,098</b>
<b>NET ASSETS - Beginning of year</b>	<u><b>84,791,159</b></u>	<u><b>1,097,669</b></u>	<u><b>(972,273)</b></u>	<u><b>84,916,555</b></u>
<b>NET ASSETS - End of year</b>	<u><b>\$ 100,002,173</b></u>	<u><b>\$ 1,198,753</b></u>	<u><b>\$ (972,273)</b></u>	<u><b>\$ 100,228,653</b></u>

See the Accompanying Report of Independent Auditor



**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**SHERIFFS RANCHES ENTERPRISES, INC.**  
CONSOLIDATING STATEMENT OF ACTIVITIES  
For The Year Ended September 30, 2023

	Florida Sheriffs Youth Ranches, Inc.	Sheriffs Ranches Enterprises, Inc.	Eliminations	Total
<b>CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS</b>				
Public support and revenue				
Contributions	\$ 6,597,450	\$ 62,300	\$ (1,709)	\$ 6,658,041
Sales of donated goods, net	—	4,701,208	—	4,701,208
Other income	997,935	18,962	—	1,016,897
Medicaid and third party reimbursements	993,394	—	—	993,394
Investment income, net	721,957	—	—	721,957
Grant from Sheriffs Ranches Enterprises, Inc.	<u>771,203</u>	<u>—</u>	<u>(771,203)</u>	<u>—</u>
Total public support and revenue	10,081,939	4,782,470	(772,912)	14,091,497
Net assets released from time and use restrictions	<u>7,176,816</u>	<u>—</u>	<u>—</u>	<u>7,176,816</u>
Total public support and revenue and net assets released from time and use restrictions	<u>17,258,755</u>	<u>4,782,470</u>	<u>(772,912)</u>	<u>21,268,313</u>
Expenses				
Program activities				
Home and subsistence	8,345,561	—	—	8,345,561
Operation of thrift stores	—	3,159,314	(1,709)	3,157,605
Medical and clinical	1,180,636	—	—	1,180,636
Grant to Florida Sheriffs Youth Ranches, Inc.	<u>—</u>	<u>771,203</u>	<u>(771,203)</u>	<u>—</u>
Total program activities	<u>9,526,197</u>	<u>3,930,517</u>	<u>(772,912)</u>	<u>12,683,802</u>
Supporting activities				
Management and general	2,614,875	632,702	—	3,247,577
Development and public relations	<u>2,145,399</u>	<u>116,992</u>	<u>—</u>	<u>2,262,391</u>
Total supporting activities	<u>4,760,274</u>	<u>749,694</u>	<u>—</u>	<u>5,509,968</u>
Total expenses	<u>14,286,471</u>	<u>4,680,211</u>	<u>(772,912)</u>	<u>18,193,770</u>
<b>Change in net assets without donor restrictions</b>	<u><b>2,972,284</b></u>	<u><b>102,259</b></u>	<u><b>—</b></u>	<u><b>3,074,543</b></u>
<b>CHANGE IN NET ASSETS WITH DONOR RESTRICTIONS</b>				
Investment income, net	6,319,212	—	—	6,319,212
Contributions	4,598,547	—	—	4,598,547
Change in value of split-interest agreements	61,094	—	—	61,094
Net assets released from time and use restrictions	<u>(7,176,816)</u>	<u>—</u>	<u>—</u>	<u>(7,176,816)</u>
<b>Change in net assets with donor restrictions</b>	<u><b>3,802,037</b></u>	<u><b>—</b></u>	<u><b>—</b></u>	<u><b>3,802,037</b></u>
<b>CHANGE IN NET ASSETS</b>	<b>6,774,321</b>	<b>102,259</b>	<b>—</b>	<b>6,876,580</b>
<b>NET ASSETS - Beginning of year</b>	<u><b>78,016,838</b></u>	<u><b>995,410</b></u>	<u><b>(972,273)</b></u>	<u><b>78,039,975</b></u>
<b>NET ASSETS - End of year</b>	<u><b>\$ 84,791,159</b></u>	<u><b>\$ 1,097,669</b></u>	<u><b>\$ (972,273)</b></u>	<u><b>\$ 84,916,555</b></u>

See the Accompanying Report of Independent Auditor

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**SHERIFFS RANCHES ENTERPRISES, INC.**  
CONSOLIDATING STATEMENT OF CASH FLOWS  
For The Year Ended September 30, 2024

	Florida Sheriffs Youth Ranches, Inc.	Sheriffs Ranches Enterprises, Inc.	Eliminations	Total
<b>OPERATING CASH FLOWS</b>				
Cash received from contributors	\$ 11,687,555	\$ 77,703	\$ —	\$ 11,765,258
Cash received from sales of donated goods	—	4,996,779	—	4,996,779
Other income (loss), net	1,960,309	(58,702)	—	1,901,607
Cash received from Medicaid and third party reimbursements	1,069,506	—	—	1,069,506
Grant from Sheriffs Ranches Enterprises, Inc.	650,000	—	(650,000)	—
Cash paid for operating activities and costs	(11,823,127)	(4,035,676)	—	(15,858,803)
Grant to Florida Sheriffs Youth Ranches, Inc.	—	(650,000)	650,000	—
<b>Net operating cash flows</b>	<b>3,544,243</b>	<b>330,104</b>	<b>—</b>	<b>3,874,347</b>
<b>INVESTING CASH FLOWS</b>				
Reinvestment of interest and dividends	(1,674,930)	—	—	(1,674,930)
Net sales of investments	49,497	—	—	49,497
Purchases of and improvements to property and equipment	(2,242,773)	(128,746)	—	(2,371,519)
<b>Net investing cash flows</b>	<b>(3,868,206)</b>	<b>(128,746)</b>	<b>—</b>	<b>(3,996,952)</b>
<b>FINANCING CASH FLOWS</b>				
Contributions restricted for endowments	122,576	—	—	122,576
Contributions restricted for future construction	793,884	—	—	793,884
<b>Net financing cash flows</b>	<b>916,460</b>	<b>—</b>	<b>—</b>	<b>916,460</b>
<b>NET CHANGE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH</b>	<b>592,497</b>	<b>201,358</b>	<b>—</b>	<b>793,855</b>
<b>CASH, CASH EQUIVALENTS, AND RESTRICTED CASH - Beginning of year</b>	<b>4,173,996</b>	<b>553,874</b>	<b>—</b>	<b>4,727,870</b>
<b>CASH, CASH EQUIVALENTS, AND RESTRICTED CASH - End of year</b>	<b>\$ 4,766,493</b>	<b>\$ 755,232</b>	<b>\$ —</b>	<b>\$ 5,521,725</b>
<b>REPORTED IN THE CONSOLIDATING STATEMENTS OF FINANCIAL POSITION AS FOLLOWS</b>				
Cash and cash equivalents	\$ 2,454,601	\$ 755,232	\$ —	\$ 3,209,833
Cash held for self-funded health insurance plan included in "cash and certificate of deposit held for self-funded health insurance plan"	550,588	—	—	550,588
Cash restricted for long-term purposes included in "investments and other assets restricted for long-term purposes"	1,761,304	—	—	1,761,304
<b>Total cash, cash equivalents, and restricted cash</b>	<b>\$ 4,766,493</b>	<b>\$ 755,232</b>	<b>\$ —</b>	<b>\$ 5,521,725</b>
<b>RECONCILIATION OF CHANGE IN NET ASSETS TO NET OPERATING CASH FLOWS</b>				
Change in net assets	\$ 15,211,014	\$ 101,084	\$ —	\$ 15,312,098
Adjustments to reconcile change in net assets to net operating cash flows				
Amortization of right-of-use assets	—	402,901	—	402,901
Depreciation	1,297,157	111,246	—	1,408,403
Contributions restricted for long-term purposes	(916,460)	—	—	(916,460)
Gain on investments, net	(12,552,413)	—	—	(12,552,413)
Change in beneficial interests in trusts and endowments held by others	198,323	—	—	198,323
Change in other assets	617,324	87,014	—	704,338
Change in accounts payable and accrued expenses	98,699	12,660	—	111,359
Change in deferred compensation payable	(5,572)	—	—	(5,572)
Change in lease liabilities	—	(384,801)	—	(384,801)
Change in liabilities for annuities and other	(403,829)	—	—	(403,829)
<b>Net operating cash flows</b>	<b>\$ 3,544,243</b>	<b>\$ 330,104</b>	<b>\$ —</b>	<b>\$ 3,874,347</b>

**SUPPLEMENTAL DISCLOSURE**

During the year ended September 30, 2024, the Organization recognized approximately \$389,000 of right-of-use assets in exchange for the same amount of lease liabilities. See Note O.

See the Accompanying Report of Independent Auditor

**FLORIDA SHERIFFS YOUTH RANCHES, INC.**  
**SHERIFFS RANCHES ENTERPRISES, INC.**  
CONSOLIDATING STATEMENT OF CASH FLOWS  
For The Year Ended September 30, 2023

	Florida Sheriffs Youth Ranches, Inc.	Sheriffs Ranches Enterprises, Inc.	Eliminations	Total
<b>OPERATING CASH FLOWS</b>				
Cash received from contributors	\$ 10,451,044	\$ 62,300	\$ —	\$ 10,513,344
Cash received from sales of donated goods	—	4,701,208	—	4,701,208
Other income received	2,159,201	18,962	—	2,178,163
Cash received from Medicaid and third party reimbursements	993,394	—	—	993,394
Grant from Sheriffs Ranches Enterprises, Inc.	771,203	—	(771,203)	—
Cash paid for operating activities and costs	(12,775,751)	(3,697,074)	—	(16,472,825)
Grant to Florida Sheriffs Youth Ranches, Inc.	—	(771,203)	771,203	—
<b>Net operating cash flows</b>	<b>1,599,091</b>	<b>314,193</b>	<b>—</b>	<b>1,913,284</b>
<b>INVESTING CASH FLOWS</b>				
Reinvestment of interest and dividends	(1,172,723)	—	—	(1,172,723)
Net purchases of investments	(493,621)	—	—	(493,621)
Purchases of and improvements to property and equipment	(3,097,305)	(178,525)	—	(3,275,830)
<b>Net investing cash flows</b>	<b>(4,763,649)</b>	<b>(178,525)</b>	<b>—</b>	<b>(4,942,174)</b>
<b>FINANCING CASH FLOWS</b>				
Contributions restricted for endowments	118,855	—	—	118,855
Contributions restricted for future construction	263,134	—	—	263,134
<b>Net financing cash flows</b>	<b>381,989</b>	<b>—</b>	<b>—</b>	<b>381,989</b>
<b>NET CHANGE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH</b>	<b>(2,782,569)</b>	<b>135,668</b>	<b>—</b>	<b>(2,646,901)</b>
<b>CASH, CASH EQUIVALENTS, AND RESTRICTED CASH - Beginning of year</b>	<b>6,956,565</b>	<b>418,206</b>	<b>—</b>	<b>7,374,771</b>
<b>CASH, CASH EQUIVALENTS, AND RESTRICTED CASH - End of year</b>	<b>\$ 4,173,996</b>	<b>\$ 553,874</b>	<b>\$ —</b>	<b>\$ 4,727,870</b>
<b>REPORTED IN THE CONSOLIDATING STATEMENTS OF FINANCIAL POSITION AS FOLLOWS</b>				
Cash and cash equivalents	\$ 2,296,279	\$ 553,874	\$ —	\$ 2,850,153
Cash held for self-funded health insurance plan	639,284	—	—	639,284
Cash restricted for long-term purposes included in "investments and other assets restricted for long-term purposes"	1,238,433	—	—	1,238,433
<b>Total cash, cash equivalents, and restricted cash</b>	<b>\$ 4,173,996</b>	<b>\$ 553,874</b>	<b>\$ —</b>	<b>\$ 4,727,870</b>
<b>RECONCILIATION OF CHANGE IN NET ASSETS TO NET OPERATING CASH FLOWS</b>				
Change in net assets	\$ 6,774,321	\$ 102,259	\$ —	\$ 6,876,580
Adjustments to reconcile change in net assets to net operating cash flows				
Amortization of right-of-use assets	—	387,785	—	387,785
Depreciation	1,186,274	115,328	—	1,301,602
Contributions restricted for long-term purposes	(381,989)	—	—	(381,989)
Gain on investments, net	(5,870,356)	—	—	(5,870,356)
Change in beneficial interests in trusts and endowments held by others	(362,964)	—	—	(362,964)
Change in other assets	1,084,810	69,043	—	1,153,853
Change in accounts payable and accrued expenses	(240,598)	9,649	—	(230,949)
Change in deferred compensation payable	(259,831)	—	—	(259,831)
Change in lease liabilities	—	(369,871)	—	(369,871)
Change in liabilities for annuities and other	(330,576)	—	—	(330,576)
<b>Net operating cash flows</b>	<b>\$ 1,599,091</b>	<b>\$ 314,193</b>	<b>\$ —</b>	<b>\$ 1,913,284</b>

**SUPPLEMENTAL DISCLOSURE**

As of October 1, 2022, the Organization recognized approximately \$2,296,000 of right-of-use assets in exchange for the same amount of lease liabilities. See Note O.